

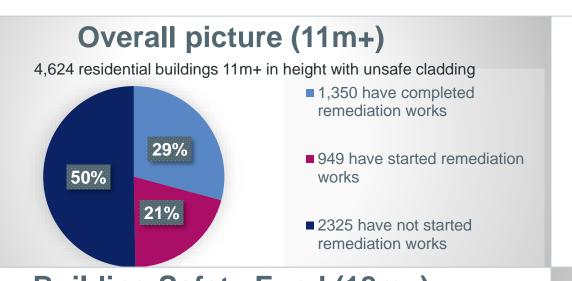
# **Agenda**

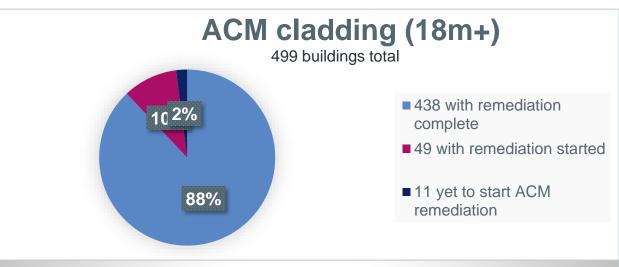
- 1. Context
- 2. Defect claims
- 3. Leaseholder remedies
- 4. Self-remediation terms

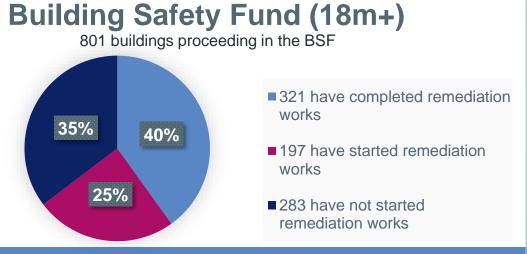
There are still buildings today with unsafe cladding. And the speed at which this is being addressed is far, far too slow.

# 1. Context

### Defects remediation – the current picture







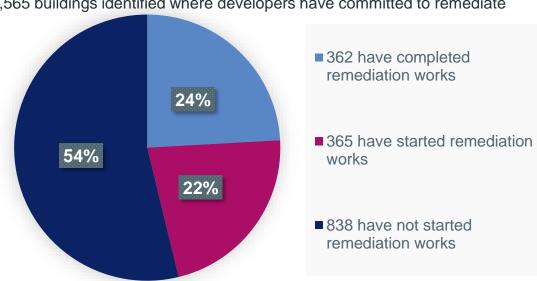


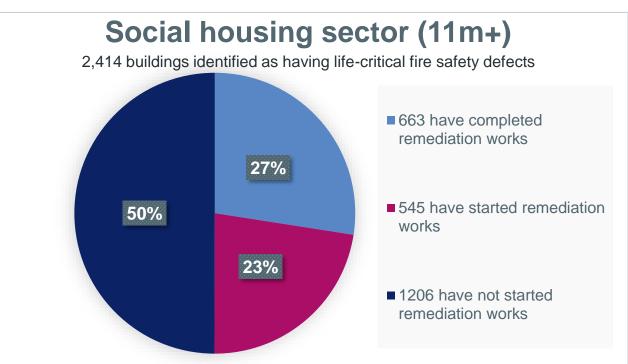


### Defects remediation – the current picture

### **Developer remediation (11m+)**

1,565 buildings identified where developers have committed to remediate





### Costs

- Estimated overall cost of remediation = £15bn
- Developer Remediation = £3.2bn
- Building Safety Fund = £476m to date
- ACM Cladding Funds = £365m to date

# **Complexity**

- 2017-2019 Over 20 Government Advice Notes issued on building regulations compliance
- September 2018 Social Sector ACM Cladding Fund opens
- September 2019 Private Sector ACM Cladding Fund opens
- January 2020 Consolidated Advice Note issued
- January 2022 CAN withdrawn and replaced by PAS 9980
- June 2022 Building Safety Act 2022 enacted
- November 2022 Cladding Safety Scheme opens
- March 2023 Government's deadline for Developer Remediation Terms
- April 2024 new regulatory regime fully in force

# Why is the pace so slow?

- Market conditions
  - Availability of fire engineers
  - Availability of contractors
  - Funding uncertainty
- Legal obstacles
  - Defect claims
  - Leaseholder remedies
  - Self-remediation terms

### 2. Defects / Claims

Investigations

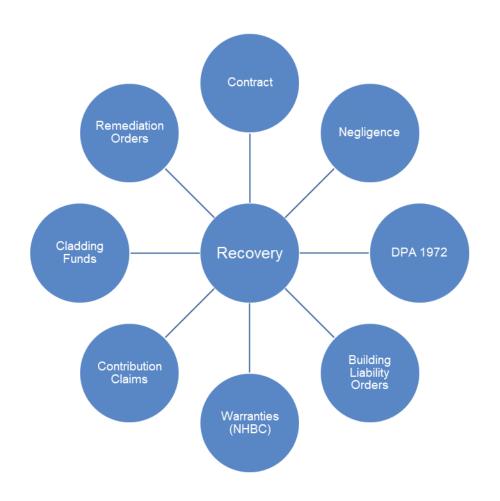
Identifying defects

Designing an adequate remedial scheme

Funding

# **Self-Remediation Terms**

# Types of claims – routes to recovery



### Standards of rectification

Externall walls should either meet the guidance given in paragraphs 12.6 to 12.9 or meet the performance criteria given in the BRE Report Fire performance of external thermal insulation for walls of multi storey buildings (BR 135) for cladding systems using full scale test data from BS 8414-1:2002 or BS 8414-2:2005.

The fund will apply to removal and replacement of cladding systems with panels achieving European Class C-s1,d0 or worse in combination with any class of insulation, or cladding systems with panels achieving European Class B-s1,d0 to Class B-s3,d2 with insulation achieving Class B-s1,d0 or lower, unless the system has achieved a BR135 certificate via a BS8414 test. In most cases it is expected that cladding using the materials listed above

The Underwriter will indemnify the Policyholder during the Structural Insurance Period against the cost of repairing, replacing or rectifying the Housing Unit where such repair, replacement or rectification cost is the result of a present or imminent danger to the physical health and safety of the occupants of the Housing Unit because the Housing Unit does

to see that the work which he takes on is done in a workmanlike or, as the case may be, professional manner, with proper materials and so that as regards that work the dwelling will be fit for habitation when completed.

 an FRAEW following the PAS 9980:2022 methodology which recommends action to address life safety risks presented by the external wall system.

The fundamental basis of this PAS is that it is risk-based, not compliance-based. It cannot establish absolute safety, but can only categorize risk on a relative basis.

"building safety risk", in relation to a building, means a risk to the safety of people in or about the building arising from

- (a) the spread of fire, or
- (b) the collapse of the building or any part of it;

Pre-legislative guidance "Redress: Factsheet" (now withdrawn):

"Property developers commonly set up a subsidiary company with very few assets to own and manage an individual development, and then be wound down once the development is completed.

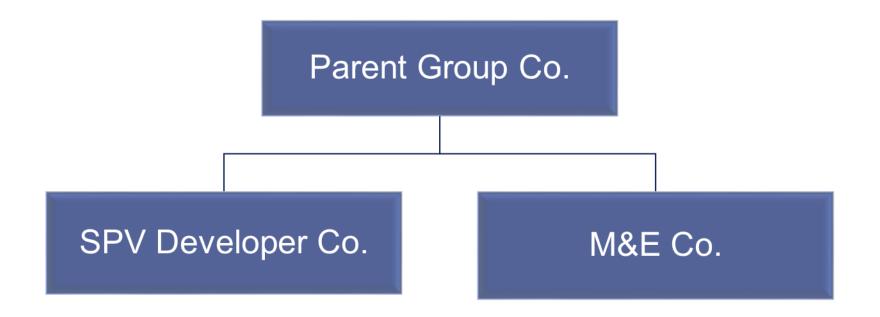
This practice can be used to secure investment in a project, but a consequence is that it leaves the developer group with no long-term civil liability.

Given the current situation, Government has decided to intervene to help those affected find fair redress for **building safety issues**."

• Section 130(2):

"A "building liability order" is an order providing that any relevant liability (or any relevant liability of a specified description) of a body corporate ("the original body") relating to a specified building **is also**—

- (a) a liability of a specified body corporate, or
- (b) a joint and several liability of two or more specified bodies corporate."
- An Order that extends specific liabilities for one company to any other associated companies.



# **Building Liability Orders - Core Ingredients for BLOs?**

1. Relevant Liability

Defective Premises Act 1972

Building Safety Risk

- In a nutshell:
- BSA ss.130–131 confers a very wide discretion on the High Court to exercise on a case-by-case basis against <u>"associated" companies</u> of a body liable under the DPA / BA.
- This is primarily directed at parent companies and corporate members of a
  partnership with a controlling interest in a developer or contractor who has limited
  assets, as well as the corporate beneficiaries of a building which is held on trust.
- BSA ss.130–131 therefore creates an <u>express statutory exception</u> which allows the Court to pierce the corporate veil.

# 3. Leaseholder remedies

### **Remediation Orders**

- Section 123 Building Safety Act 2022
  - an order requiring a landlord to remedy specified relevant defects in a specified relevant building within a specified time
- Relevant defect (s.120):
  - a defect arising as a result of anything done or not done, or anything used (or not used) in connection with relevant works; and
  - causes a building safety risk
- Relevant works:
  - works relating to the construction or conversion of the building, if completed between 28 June 1992 and 28 June 2022
  - works undertaken or commissioned by or on behalf of landlord/management company, if works completed in the relevant period
  - works undertaken after the end of the relevant period to remedy a relevant defect.

### The story so far...

- First-tier Tribunal (Property Chamber) = 8 remediation orders issued
- Binding precedent = None
- Battlegrounds
  - Identifying the Relevant Defects
  - Standard of remediation
  - Timescale for repairs

### **Remediation Contribution Orders**

- Section 124 Building Safety Act 2022
  - An order requiring a specified body corporate or partnership to make payments to a specified person, for the purpose of meeting costs incurred or to be incurred in remedying relevant defects relating to the relevant building
  - Can be made against:
    - Current landlord
    - Landlord as at 14 February 2022
    - Developer
    - Associated persons
  - "Just and equitable"

### The story so far...

- First-tier Tribunal (Property Chamber) = 2 remediation contribution orders issued
- Binding precedent = None
- Triathlon Homes LLP v Get Living PLC (2024)
  - First-tier Tribunal decision
    - Non-fault based remedy
    - Covers pre-June 2022 costs
    - Wealthy parent companies of thinly capitablised development companies are the intended respondent
    - Difficult to see how a party well able to fund the works could claim these costs should be funded by public purse
  - Court of Appeal due to hear appeal
- Application of the "just and equitable" test remains unclear

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### Follow us and join our online discussion



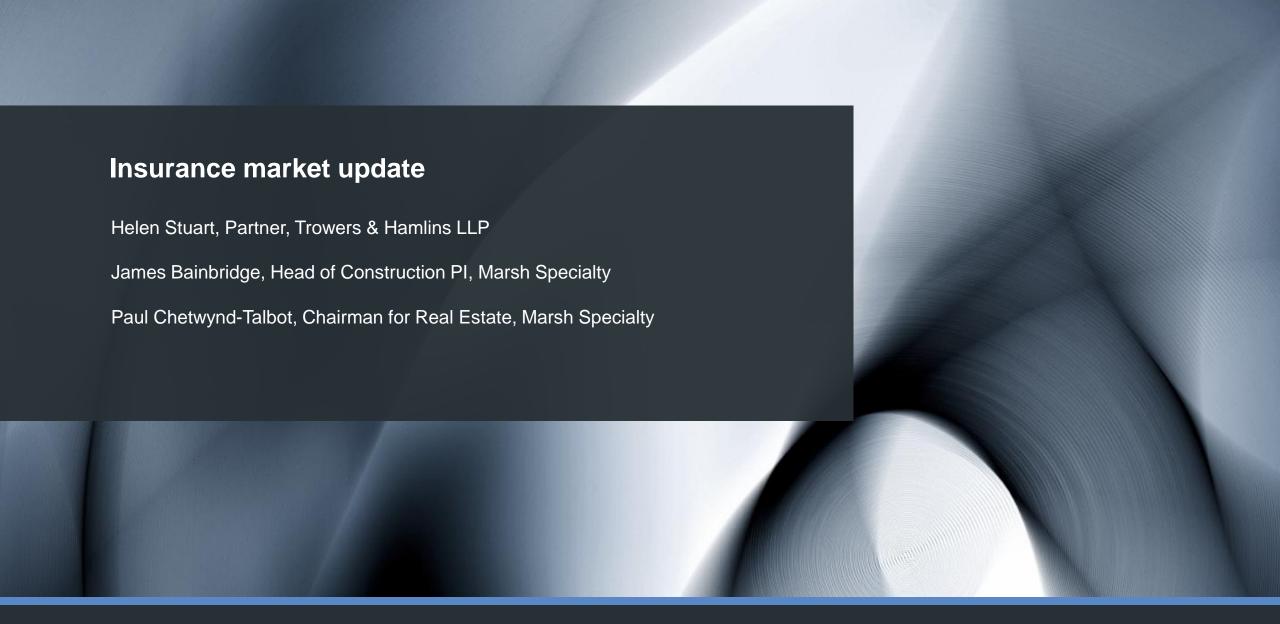
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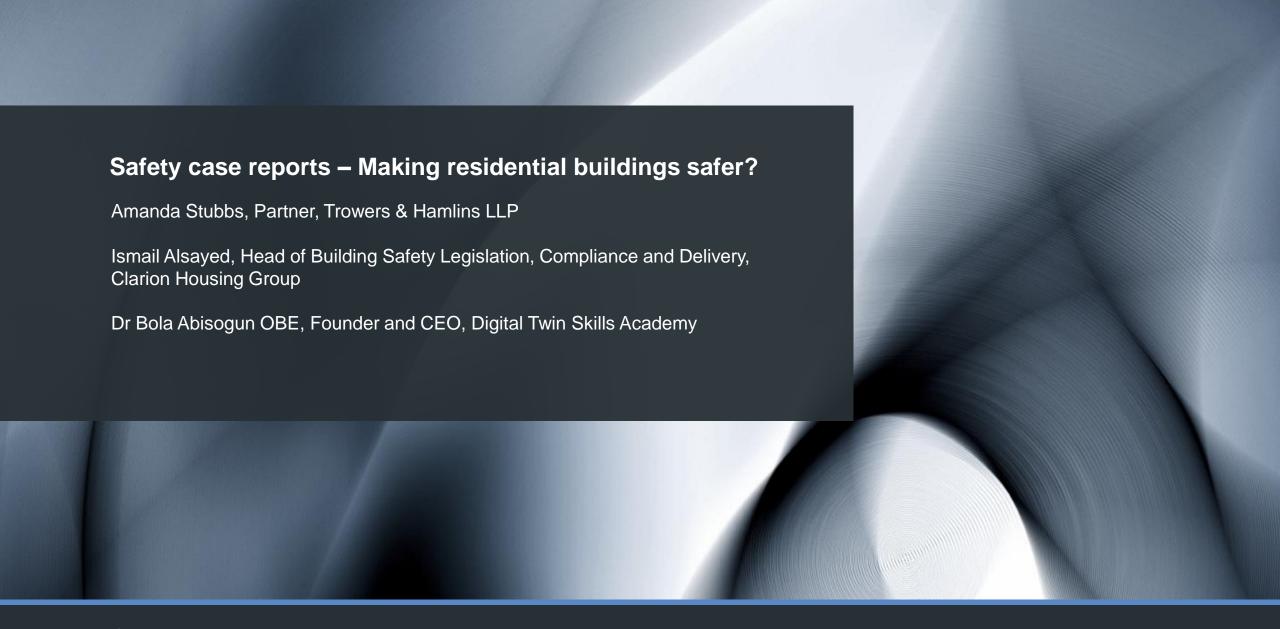
in Trowers & Hamlins



@trowers\_law











# Building Safety Mini-Conference

(Day 2)

**Panel Discussion** 

10 October 2024

# Introduction



• On **16 January 2024**, the rest of the 'in occupation' (Part 4) duties under the Building Safety Act 2022 commenced.

# Principal Accountable Person

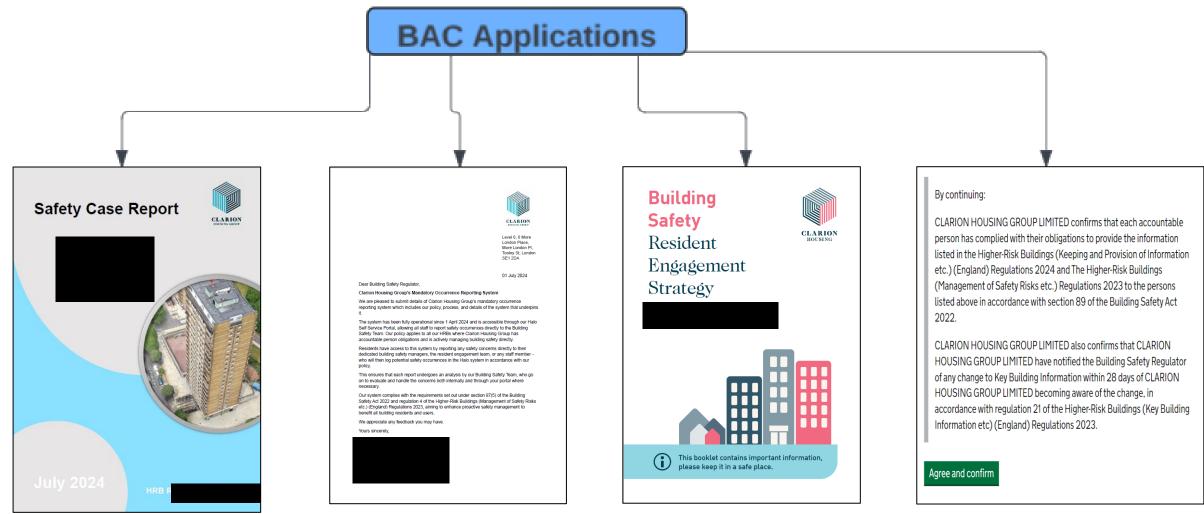
- ☐ Registering a building with the Building Safety Regulator.
- ☐ Applying for a Building Assessment Certificate (BAC).
- ☐ Displaying BAC once issued
- ☐ Establish a mandatory occurrence reporting framework.
- ☐ Establish a resident complaints procedure.
- ☐ Establish a resident engagement strategy.
- ☐ Develop and maintain an up-to-date safety case report.
- ☐ Remove BAC from display in building if under a special measures order.

### **Accountable Person**

- ☐ Assess building safety risks.
- ☐ Taking all reasonable steps to manage building safety risks.
- □ Develop and maintain a digital golden thread of information.
- ☐ Provide residents with building safety info
- ☐ Mandatory reporting requirements
- ☐ Coordinate and cooperate with any other APs relevant to the building.
- ☐ Coordinate and cooperate with any RPs, under the FSO, relevant to the building.
- ☐ Update the Building Safety Regulator if they cease to be an AP.

# **Building Assessment Certificate Applications**





# **Building Assessment Certificate Applications**



90+ HRBs
we own
and
Manage as
PAP

Tranche 1: 5 BACs
Submitted

Tranche 2: (Estimated) 14 BAC Apps due FY 25/26

# **Our Approach to Risk Assessments**



- The starting point several years ago was that for a lot of our older stock, we had limited information about some of our HRBs and the risks within them.
- To get a better understanding of each of our HRB's information/risks we have collected from a variety of sources, including (but not limited to):
  - Inspections, surveys, and records of work carried out as part of Clarion's building safety programme (structural reports, DSEAR assessments, FRAs, resident engagement activities, PCFRAs, external wall assessments)
  - Routine inspections and assessments of the building (carried out by building safety managers, compliance contractors, technical officers, housing officers etc.)
  - Review of external sources of information relevant to the building (public archives, local authority, utility providers etc.)

# Our Approach to Risk Assessments



- Section 1 Assessment of Building Safety Risks: This section describes
   out the detailed investigations that have been commissioned and a hazard and effects register to
   demonstrate the proactive identification of potential risks.
- Section 2 Management of Building Safety Risks: In this section strategies and actions for risk
  management are described, highlighting structural integrity, emergency arrangements, and the
  maintenance of fire safety measures contained within the building.
- Section 3 Systems of Management: This section clarifies Clarion's organisational framework for ongoing safety oversight, detailing roles, responsibilities, and processes for ensuring the building's safety during the occupation phase of its lifecycle.

Date: 10 October 2024

# **Engagement with the Regulator**



# 3/5 – supplementary information requested

☐ Timescales Experienced

### **Themes**

- 1. Detail on how competence for key roles is established and maintained with internal personnel and service providers e.g. competence/accreditation of the providers for risk assessments.
- 2. Evidence of quarterly communal fire door checks, and annual flat front door checks.
- 3. How the subject of costs is discussed with residents is needed.
- 4. Confirmation on whether there have been any structural or building alterations which may impact on structural safety.
- 5. Assurances of how of management of:
- The competence of contractors and designers appointed
- The quality of the materials used
- The assessment and management of building safety risks whilst the works are in progress.

Date: 10 October 2024

# **Engagement with our Residents**





**Evacuation procedure –** 

including where a 'stay

put' policy is in place

**Location of firefighting** 

equipment and

instructions for use

Information about fire and

smoke control equipment

As well as providing our residents with the RES and additional information, we also conduct face-to-face annual customer safety checks for each of our HRBs.

### **Key Areas Covered**

persons and the

responsible person under

The Regulatory Reform

(Fire Safety Order) 2005

- Front door integrity, smoke detector tests, balcony inspections, and identification of evacuation challenges.
- Clarification of fire evacuation policy, identification of lifestyle risks, and addressing any building safety concerns.
- Customer Safety Check App for real-time data capture, ensuring timely building safety repairs, and addressing other residentreported issues.

Date: 10 October 2024

# **Supportive Information**



- The quality of each safety case report is driven by the information we hold about each HRB, the building's golden thread of information.
- Government has prescribed information and documentation that APs must hold and maintain in the golden thread of information









(https://trowers.zoom.us/)



Fifth annual mini-conference on building safety





IJ Samuel
Director, Turner & Townsend
Chair, Digital Twin Skills Academy





Dr Bola Abisogun OBE Founder / Chief Excitement Officer Digital Twin Skills Academy

Using #EdTech to "create the talent pool, the industry doesn't know it needs!"



– why is the Golden Thread so important?



Home > Housing, local and community > Planning and building > Building regulation

#### Policy paper

# **Publication of the Grenfell Tower** Inquiry phase 2 report

The Inquiry published its final report on 4 September 2024. The Government will carefully consider its recommendations, to ensure that such a tragedy can never occur again.



From: Ministry of Housing, Communities and Local Government, Home Office and **Cabinet Office** 

Published 4 September 2024

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Chair highlights 'incompetence', 'dishonesty' and 'greed'

bbc.com/news

B B C NEWS BREAKING

Chair: All 72 deaths at Grenfell were avoidable

bbc.com/news



#### #GoldenThread #IAG

It's definitely an interesting time for the UK #construction sector; now and unapologetically, with a laser vision focus on #BuildingSafety. With thousands of built assets still enveloped in #cladding #products that have been deemed not #FitForPurpose, we may well continue to observe unfortunate events such as that seen just yesterday (26.08.24) on Freshwater Road, Dagenham in East London. My thoughts and prayers go out to all of the occupants that have suffered.

Notwithstanding, and ahead of the Final Report from the #GrenfellTower #Inquiry, [due next week on 4th September 2024] more than seven (7) years after that tragic event, I've been inspired to share the presence of a key document published today (27.08.24) by the Construction Leadership Council. This publication [a #guidance note] will enable the entire industry to 'raise their game' [thank you Rick Hartwig for the nod!]; Su Butcher Patricia Massey Paul Surin \_ hope this document is aligned with your #PlainLanguage initiative; supported by Gill Kernick

Link to CLC website: https://lnkd.in/eH9VjiAj

Key statistics:

#Competence \_ has been mentioned circa forty-three (43) times in the main report – so please read item 1.6 on pg 10/85; additionally

#Skills \_ was mentioned four (4) times, the most pivotal being that stated under item 4.20 on pg 42/85.

#ItsTime to be accountable, and definitely time (since 06.04.24) to deliver #Better #InformationManagement aka #BIM ...... come and talk to us at the Digital Twin Skills Academy CIC as we seek to #upskill the sector alongside our colleagues at the Digital Twin Hub and the CITB; link below

Link to the #CITB #BSA #GoldenThread campaign \_ July 2024 https://lnkd.in/ee79h9EV





# Golden Thread "Better Information Management!"

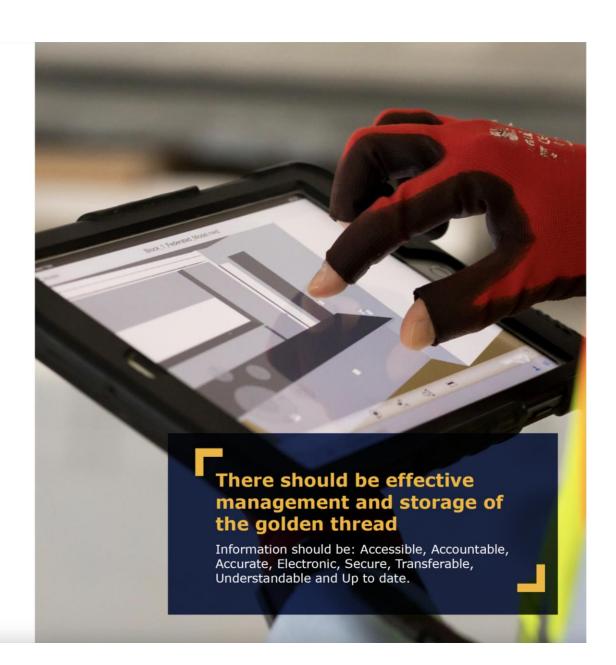




# THE LEGAL BASIS

## Managing and storing the golden thread

- Good information management should not be something new.
- The golden thread of information should be managed and stored effectively.
- The golden thread is electronic information created, obtained, updated, maintained and shared for the life of the building.
- Information should be periodically reviewed and supported by effective change control processes.
- There should be structured storage and shareability for the information whilst maintaining security, commercial confidentiality and data protection.
- Greater competence is required by all who collect and manage golden thread information, and processes need to be put in place for good information management.
- Building information is a valuable asset in its own right.
- Effective management of the golden thread will bring greater collaborative and digital working, reduce duplication, and promote accountability.



#### Right people, Right information, Right time

The golden thread provides the right people, the right information, at the right time to keep a building and those in and around it safe.



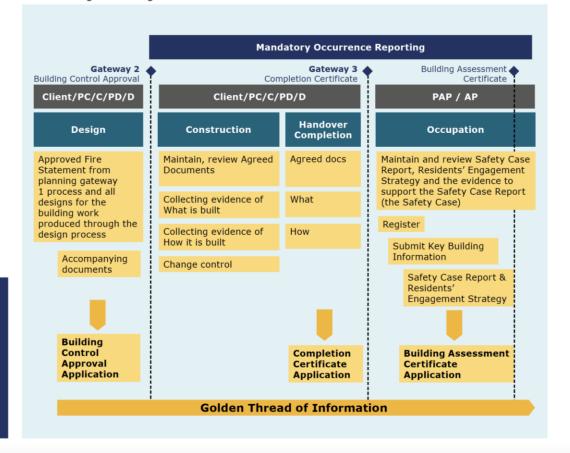
# The new building safety regime for higher-risk buildings

- The new building safety regime for higher-risk buildings strengthens regulatory oversight – through the new building control and inoccupation regimes.
- The golden thread of information is an integral part of the new building safety regime.
- During the design and construction phase the duty to keep and manage the golden thread rests with the dutyholder – this is the client, principal contractor or principal designer.
- During occupation, the duty to keep and manage the information thread rests with the accountable persons.

# The golden thread is for life

At design, in construction, at completion and in occupation of a higher-risk building.

The stages, processes and procedures through the lifecycle of a higher-risk building and how this aligns to the golden thread of information.





Should this workflow be adopted, and if so, are you ready?

If not, why not?





#### The Golden Thread \_ why '5D' Digital Twins matter

#### **OPEX** Solution

The construction sector, known for frequent **cost and time overruns**, can achieve substantial efficiencies through the adoption of new technologies, particularly **5D Digital Twins**. To maximize the value of public and private-led investments in capital projects, both the government and private sector must facilitate the implementation of these emerging (and disruptive) technologies.

Like other industries, the construction sector faces challenges in finding the talent necessary to effectively utilize new technologies. The DTSA is determined to address this issue by creating microcredentials and other training / upskilling programmes to develop essential skills whilst creating new opportunities for operatives & professionals displaced by technological advancements.

"At the **DTSA** we seek to demonstrate the 'opportunity roadmap' and 'value appreciation' for implementing a **5D Digital Twin** approach to align with the growing demands of 'portfolio compliance, asset level optimisation and enhanced whole-life operational (OPEX) efficiency', during the occupation of any completed built asset(s). We have also proceeded to create **AIQS** a 'real-time' 5D cost management tool"



#### **CAPEX** Solution

**Overview:** we begin by imagining the observation of a **3D** virtual representation of a real estate project, chronologically progress through each phase of the construction programme.

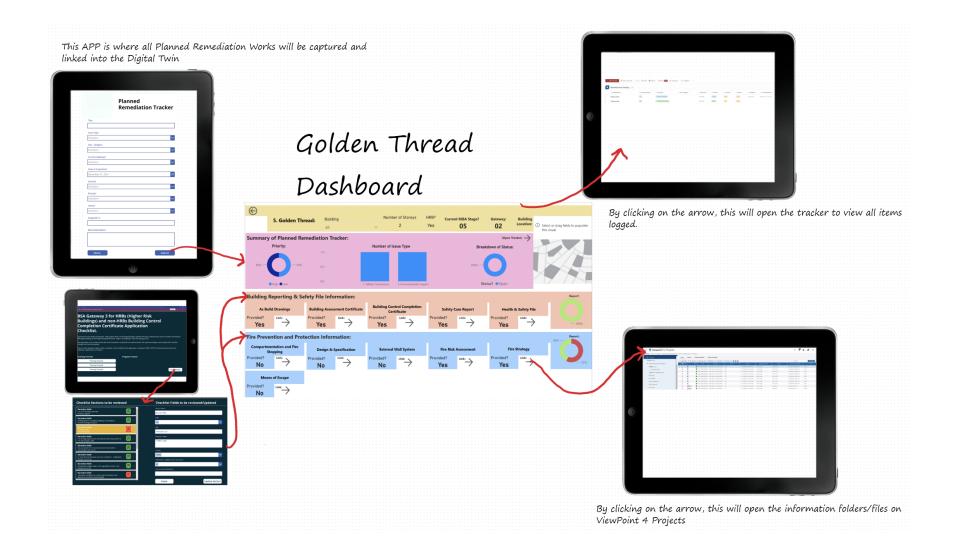
When you add time (i.e. programme) the design team can see [in 4D] which elements will be constructed week-by-week and include an 'Order of Cost' prediction that calculates 'actual' outturn cost, in real time.

This process delivers a 5D Digital Twin solution Image: credit to Autodesk



## **Data Management: Public Sector Client, West London**





## **5D Cost Management: Public Sector Client, West London**



# What is our Digital Twin:

Consolidate data from multiple sources into a single reporting platform.



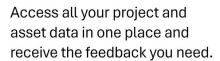














Centralize your design, construction, and occupancy data in one location.



Tailor your reports to capture the specific insights you need.



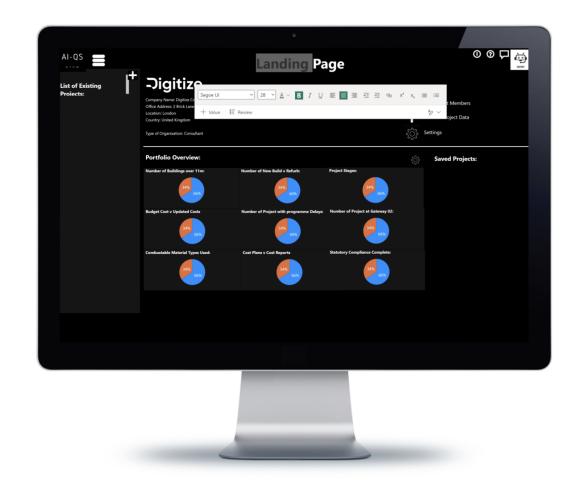
Integrated chatbot to engage with your data.

## **5D Cost Management: Public Sector Client, West London**



# Home Page

- "View all your projects and buildings in a single location.
- Gain a comprehensive overview of your Portfolio:
  - Compliance
  - Costs
  - Schedule
  - Risks
  - Assets
  - Repairs"



### **5D Cost Management: Public Sector Client, West London**



# Reporting

"Tailor your dashboard to display the information that matters most to you. Interact with your data to enhance project management and achieve better building results."







# A multi-tiered approach to \_ 'Youth Engagement across the UK'

- Pre-Employment
- Skills Training







Transitional Job / Career opportunity



Delivering <u>Digital Twins</u> for Social / Housing [Asset Owners]

- Tied to 'Section 106'
- KPI led / Social Value









For Services to Diversity and to Young People in the Construction Industry

[Dec 2018]



"individual potential"











SUPPORTED BY

**MAYOR OF LONDON** 

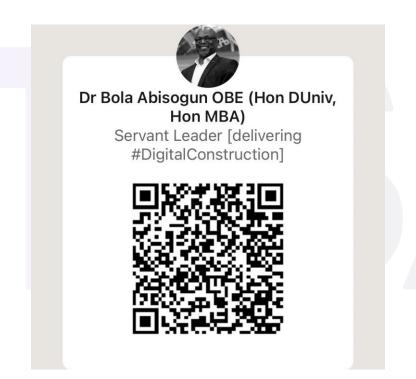








## "Creating the talent pool, the industry doesn't know it needs!"



"Thank you - any questions?"

